

KIRKLEES HEALTH AND WELLBEING BOARD	
MEETING DATE:	Thursday 31 March 2016
TITLE OF PAPER:	Kirklees Better Care Plan
1. Purpose of paper	
1.1	To inform the Board that the 2015/16 Kirklees Better Care Plan is being updated for 2016/17, including a high level narrative plan and a finance and performance template as required by NHS England.
1.2	To ask the Board to delegate authority to the Director for Commissioning, Public Health and Adult Social Care, in consultation with the Chair of the Board, and nominated CCG members, ie Dr Steve Ollerton (Greater Huddersfield CCG) and Dr David Kelly (North Kirklees CCG) to agree the final version of the updated Kirklees Better Care Plan.
2. Background and Key Points	
2.1	Preparation of jointly agreed Better Care Plans is a requirement of receipt of the Better Care Fund (BCF).
2.2	The BCF was announced in the 2013 Spending Review as a pooled budget for health and social care services to deliver better outcomes and greater efficiencies through more integrated services for older and disabled people.
2.3	The BCF is a national pooling of existing funding sources from within the health and social care system (ie from CCGs and Local Authorities).
2.4	In 2015/16 the national pool was £3.8bn; £28,953k within Kirklees, comprising: <ul style="list-style-type: none"> • £26,555k revenue; and • £2,398k capital – which includes the former Community Capacity Capital Grant (£1,036k) and the Disabled Facilities Grant (£1,362k).
2.5	In 2016/17 the national pool will be £3.9bn; £29,087k within Kirklees, comprising: <ul style="list-style-type: none"> • £26,604 revenue; and • £2,483 capital (Disabled Facilities Grant)
	Updating the Better Care Plan
2.6	The Kirklees Better Care Plan here (which was the subject of a number of reports to the Board during 2014) was agreed by NHS England 31 December 2014. As required by NHS England the BCF Plan sets out how the national conditions agreed in the 2013 spending review will be achieved, ie that: <ul style="list-style-type: none"> • BCF Plans to be jointly agreed; • Maintain provision of social care services (not spending); • As part of agreed local plans, 7-day services in health and social care to support patients being discharged and prevent unnecessary admissions at weekends; • Better information sharing between health and social care, based on the NHS number; • Ensure a joint approach to assessments and care planning and ensure that, where funding is used for integrated packages of care, there will be an accountable professional; and • Agreement on the consequential impact of changes in the acute sector.

- 2.7 In January 2016 the Government published the 2016/17 BCF Policy Framework [here](#) which set out the key aspects of the process for the planning, assurance and approval of Better Care Fund Plans including:
- Brief narrative plans to be developed locally and submitted to regional teams through a short high level template, setting out the overall aims of the plan and how it will meet the national conditions.
 - A reduced amount of finance and activity information relating to local Better Care Fund plans that will be collected alongside Clinical Commissioning Group operational planning returns to submitted to NHS England, to ensure consistency and alignment.
 - Regional Better Care Managers will work with NHS England Directors of Commissioning Operations Teams to ensure they have the knowledge and capacity required to review and assure Better Care Fund plans. To support this Local Government regional leads for the Better Care Fund (LGA lead CEOs and ADASS chairs) or their representatives will be part of the moderation process at a regional level (supported with additional resource to contribute to both assurance and moderation).
 - An assessment will then be made of the risk to delivery of the plan due to local context and challenges, using information from NHS England, the Trust Development Agency, Monitor and Local Government.
 - These judgements on ‘plan quality’ and ‘risks to delivery’ will contribute to the placing of plans into three categories – ‘Approved’, ‘Approved with support’, ‘Not approved’.
- 2.8 The policy framework also includes the introduction of two new national conditions (in addition to those set out in 2.6 above):
- Agreement to invest in NHS commissioned out of hospital services, which may include a wide range of services including social care.
 - Agreement on a local action plan to reduce delayed transfers of care.
- 2.9 The policy framework states that further detailed guidance would be issued on developing Better Care Fund Plans for 2016/17 and that “Local areas are asked to refer to and follow this guidance.”
- 2.10 The guidance was not published until 23 February [here](#), requiring the submission by 25 April of high level narrative BCF Plans, signed-off by Health and Wellbeing Boards, (not brief narrative plans using a prescribed format as described in the Policy Framework) that build on 2015/16 plans and demonstrate that local partners have collectively agreed the following:
- The local vision for health and social care services – showing how services will be transformed to implement the vision of the NHS Five Year Forward View [here](#) and moving towards integrated health and social care services by 2020, and the role the BCF plan in 2016/17 plays in that context;
 - An evidence base supporting the case for change;
 - A co-ordinated and integrated plan of action for delivering that change;
 - A clear articulation of how they plan to meet each national condition; and
 - An agreed approach to financial risk sharing and contingency.
- 2.11 Work is taking place, led by the CCG and Local Authority members on the Integrated Commissioning Executive who developed the 2015/16 BCF Plan, to update it and prepare the high level narrative submission that meets the above NHS England requirements.

2.12	<p>The update is being undertaken on the basis that:</p> <ul style="list-style-type: none"> • the vision and outcomes will remain the same as for 2015/16; • the schemes will remain largely the same, the main change is that in 2015/16 only part of the Kirklees Integrated Community Equipment Service budget was in the BCF and for 2016/17 the whole budget will be included, and that the Primary Care Scheme has been moved out of the BCF; • governance arrangements to stay the same; • all schemes will be reviewed in 2016/17 to assess the impact and value for money, using insight from the analysis available through CareTrak which uses anonymised data to understand peoples experience and outcomes across health and social care services; • developments are planned to improve integration across a range of key areas, including; accountable lead professionals, care plans and care management, reablement and intermediate care, support for care homes, continuing care; • the need to respond to the new requirement to develop a local plan to reduce delayed transfers of care, this needs to draw on the work being undertaken by the Emergency Care Improvement Programme across both acute footprints; • the local ‘digital road map’ will shape the digital elements of the plan. <p>The outline implementation plan for 2016/17 is attached.</p>
2.13	<p>It is proposed to retain the former performance related funds in the scheme as part of a local risk sharing agreement to be held by the CCGs. The reduction in emergency admissions and the associated costs were not fully achieved in 2015/16 and CCGs have had to include this activity in their baseline plans with acute providers in 2016/17. To fund this and also commission additional out of hospital services would not be financially sustainable for the CCG and would cause additional pressures to the CCGs being able to maintain financial balance. As a consequence the former performance related funds will be utilised to fund acute hospital care in 2016/17. We believe this is consistent with the planning requirements to ensure financial balance of the health economy.</p>
2.14	<p>This work is proving to be complex and time consuming, especially as the guidance includes two new national conditions, and it will not be possible to submit the high level narrative for the approval of the Board prior to submission to NHS England. The Board is therefore being asked to delegate authority to the Director for Commissioning, Public Health and Adult Social Care in consultation with the Chair of the Board, and nominated CCG members, ie Dr Steve Ollerton (Greater Huddersfield CCG) and Dr David Kelly (North Kirklees CCG) to agree the final version of the updated Kirklees Better Care Plan.</p>
3.	<p>Proposal</p> <p>That the Board notes the background and context to the updating of the Kirklees Better Care Plan and delegates authority to the Director for Commissioning, Public Health and Adult Social Care, in consultation with the Chair of the Board, and nominated CCG members, ie Dr Steve Ollerton (Greater Huddersfield CCG) and Dr David Kelly (North Kirklees CCG) to agree the final version of the updated Kirklees Better Care Plan.</p>
4.	<p>Financial or Policy Implications</p> <p>There will be no financial or policy implications arising from the agreement of the proposal set out in this report.</p>

5.	Sign off
Richard Parry, Director for Public Health, Commissioning and Adult Social Care.	
6.	Next Steps
Work will continue to update the 2015/16 Kirklees Better Care Plan and develop the high level narrative, for agreement as described above and submission to NHS England by 25 April 2016.	
7.	Recommendations
That the Health and Wellbeing Board:	
7.1	Notes the work taking place to update the 2015/16 Better Care Plan and develop the high level narrative, for agreement as described above and submission to NHS England by 25 April 2016.
7.2	Delegates authority to the Director for Commissioning, Public Health and Adult Social Care, in consultation with the Chair of the Board, and nominated CCG members, ie Dr Steve Ollerton (Greater Huddersfield CCG) and Dr David Kelly (North Kirklees CCG) to agree the final version of the updated Kirklees Better Care Plan.
8.	Contact Officers
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Kirklees BCF DRAFT Implementation Plan 2016/17

Action	Lead	Timescale
1. Mobilisation of Care Closer to Home Programme (CC2H), including piloting of Locality Teams	CC2H Integration Board	ongoing
2. Implement plans for the individual BCF Schemes	BCF Partnership Board	ongoing
3. Review all BCF schemes for impact against BCF outcomes and value for money (making use of CareTrak outputs). Programme of reviews to be agreed at BCF Partnership Board.	BCF Partnership Board	May 2016
4. Review and refine current approaches to assessment and care planning across health and social care (based on the outputs from the BCF Local Improvement Scheme funded project)	Integrated Commissioning Executive (ICE)	June 2016
5. Review current pattern of investment across intermediate care, reablement and rehabilitation and develop proposals to maximise impact and value for money. Proposed approach to be agreed at ICE	ICE	August 2016
6. Develop an integrated Care and Nursing Home Support Team to deliver the new Care Home Strategy, starting with a team development and action planning event.	ICE	May 2016
7. Develop and agree an integrated approach to managing continuing care	ICE	June 2016
8. Develop an integrated strategy for 'Aids to Daily Living' covering community equipment, assistive technology and adaptations	ICE KICES Board	December 2016
9. Continue development of self-care approach and roll-out of MyHealthTools	Health Improvement ICG Self Care Board	ongoing
10. Reprocurer the Drug & Alcohol service	Health Improvement ICG	April 2016
11. Implementation of Kirklees End of Life Strategy	OPPSI ICG/CCGs	Ongoing
12. Incorporate Mental Health Voluntary and Community Sector contracts into the BCF Section 75 Agreement	Mental Health ICG	Sept 2016
13. Develop a whole system approach to medications support for people receiving domiciliary care	OPPSI ICG	Sept 2016
14. Integrated workforce development plan to support the new delivery models in place	ICE	Sept 2016

Kirklees BCF DRAFT Implementation Plan 2016/17

Action	Lead	Timescale
15. Develop models of patient flows along key health and social care pathways to inform pathway change/redesign using outputs from CareTrak	ICE/Informatics Working Group	June 2015
16. Establishment of a Kirklees Wide Informatics Board , supported by a Local Informatics Working Group to oversee development of: <ul style="list-style-type: none"> 16.1. The Kirklees Local Digital Roadmap – in partnership with the CCGs and providers, move towards a paper free point of care by 2020 in line with the Governments Five Year Forward View 16.2. In collaboration with NHSE and LGA, pilot the Social Care Digital Maturity Assessment to support national work on identifying the digital and informatics needs of the social care sector 16.3. Develop integrated data flows and data sharing, starting with mapping of all key internal and external data flows 16.4. Risk stratification model incorporating a comprehensive range of health and social care data 16.5. Demographic and behavioural segmentation tools making best use of local data being used routinely by commissioners and service planners 16.6. Information Governance arrangements – compliance with IGTK Level 2 standards as well as undertaking a cost/benefit analysis of achieving ASH status 16.7. NHS number as the universal unique identifier and all necessary agreements are in place to share individual data for care planning and service planning 16.8. Dashboard which links to other Dashboards, eg Urgent Care Board, System Resilience Groups 16.9. NHS Open Standard Contract compliance – use of open APIs Potential use of APIs in Council contracts 	Digital Roadmap Group Integrated Intelligence Group Information Governance Board Integrated Intelligence Group BCF Performance Group	Ongoing June 2016 Sept 2016 Sept 2016 Sept 2016 Dec 2016 Jan 2017 Jan 2017 March 2017
17. More coherent arrangements for joint intelligence across CCGs, Social Care and Public Health in line with the New Council Integrated Intelligence Hub and Spoke Model	Integrated Intelligence Group	March 2017
18. Agree the respective roles of the Integrated Commissioning Executive (and BCF Partnership Board) and two System Resilience Groups , especially in relation to DTOC.	ICE	May 2016
19. Ensure that the development of the Sustainability & Transformation Plan , the Councils early intervention and prevention approach and the BCF Plan are consistent	ICE	June 2016